



DOVER COASTAL COMMUNITY TEAM – PROJECTS SUMMARY



Project/Body of work	Lead Organisation	Partners	Detail	Costs	Funding secured	Timescale	Barriers
Improving access to, connectivity between, and promotion of heritage assets Including development of the <i>Bluebird Heritage Trail</i> and a showcase connection project	Dover Coastal Community Team	All	This body of work aims to seek practical and visionary solutions to the problems of access and connectivity that have led to an underdeveloped tourism economy, and which have created a disjoint between the town, port and the rich collection of heritage assets. This work will include: <ol style="list-style-type: none"> 1. Developing an exemplar connection between the Port, Town, and Castle 2. Improving access to, and sustainable travel between, heritage assets 3. Improving way-marking and interpretation to make it easier for visitors to explore the town centre, seafront, and surrounding attractions (incl. <i>Bluebird Heritage Trail</i>) 4. Building partnerships to target domestic and international visitors with combined ticketing and promotions and a focus on brand and destination management "Destination Dover" 	Technical feasibility £250,000 £74,000 (Bluebird Heritage Trail)	£59,000 HLF £15,000 DHB/DTC/DDC	2020 2016	Silo working between attractions and lack of co-ordination Ownership of destination offer (resource and capacity) Lack of public transport buy-in Planning consent
Dover Roman Painted House Revival of the Roman Painted House, built c. 200AD and one of the finest examples of preserved Roman Britain	Dover Roman Painted House Trust	Kent Archaeological Rescue Unit Dover Town Council Dover District Council	This project involves a major revival of Dover's Roman Painted House as a key heritage attraction and anchor for the revival of the high street as a leisure destination. This will involve improving access, external appearance, educational resources, and promotion. <ol style="list-style-type: none"> 1. Upgrade of the Dover Roman Painted House 2. Enhance Market Street approach to provide greater visibility from Market Square, and to allow views of the proposed excavation of Roman Bath House 3. Series of schools' activity workshops linked to the national curriculum 4. Build a new teaching room adjacent to the Roman Bath House 5. New bus/coach park on York Street, close to main entrance, complementing plans to provide improved connectivity with other heritage assets 	Total: £1.020m £203,000 £205,000 £92,000 £120,000 £400,000		2017-2019	Planning consent, Scheduled Ancient Monument Volunteer capacity
Maison Dieu (Dover Town Hall) A Place in Time Restoration and revival of the Maison Dieu, the most significant heritage asset owned by DDC	Dover District Council	Dover Town Council Dover Society Historic England Ingham Pinnock Associates	This project involves the restoration and revival of the Maison Dieu, which is Grade II* Listed and a Scheduled Ancient Monument. The historical development of the Maison Dieu has resulted in a complex series and sequence of buildings. Whilst it is currently used as a venue for a wide range of community events, activities and civic functions, this is limited by problems with access and the layout of the buildings. As a result, some areas are vacant or under used. The physical fabric of the building has become tired and is in urgent need of restoration. The project will involve: <ol style="list-style-type: none"> 1. Feasibility works, including measured building and at risk surveys, to inform a major restoration project 2. Delivering a sustainable future for the Maison Dieu by reviving its fortunes as a community venue and heritage tourism asset in the heart of Dover town centre. 3. Improving access to the Maison Dieu and sensitively reconfiguring spaces to create a more useable building whilst at the same time celebrating this historic and architectural asset. 	Feasibility £39,000 Total c. £10m	Coastal Revival Fund £39,000 DDC capital commitment	31/03/2016 2018-2019	Planning consent, Grade II Listed Scheduled Ancient Monument Complexity of mixed-use restoration Pressure on spending priorities
Dover Music Venue – Connaught Hall, Maison Dieu Development of a regional music and cultural venue to attract major touring acts and performances	Dover Cultural Community Events CIC	Google UK music industry Public & private benefactors Dover Big Local Others TBC	This project will create a non-profit CIC to develop cultural events via a regional music endorsed venue. The CIC will facilitate, direct, hire, manage and book a timetable of major performances and acts on UK/European tours, and other touring events travelling through the Port of Dover. The project will use allocated matched PR and website funding for local Dover tourism PR and local community groups. It will engage diverse audiences with a wide ranging cultural programme of coastal and tourist events. The project will create four new local jobs with apprenticeships and work experience opportunities. The CIC objectives are to: <ol style="list-style-type: none"> 1. To deliver regular cultural events for the benefit of the town, providing the community and visitors with exposure to diverse cultural experiences managed and delivered through an annual programme of live events, including theatre, recital, orchestral, spoken word and acoustic and electric music performances 2. To raise grants and capital and supportive industry sponsorship for the ongoing facilitation of events and local community needs. 	£604,600	£300,000 private funding		Access and transport (e.g. parking) Building configuration (see above)
Market Square development Improving public realm by creating an attractive open space for functions, street market, and public use	Dover Town Team	Dover Town Council Dover District Council Kent County Council	This project involves developing the Market Square in Dover as the central hub, linking the high street (Canon Street and Biggin Street) with the St James and Waterfront developments. It is also the main thoroughfare to the Maison Dieu (Dover Town Hall), Roman Painted House, and the railway station. The project involves: <ol style="list-style-type: none"> 1. Creating a welcoming open space with improved public realm to provide a focus to the high street for events, street markets, and public use 2. Installing a new water feature and paving from the underpass, down the access roads to the St James development and the Roman lawn 3. Refurbishing the underpass that links the town with the seafront, to include modern LED lighting. 4. Planting new trees, flower beds, and seating 5. Improving public transport to the Market Square with a safe and better designed bus stop 6. Installing two modern art features that will bring the flow of pedestrians around the town 	Total £1.685m		2017-2018	Competing Highways budget pressures (strategic v local) Ongoing maintenance
Fort Burgoyne – Dover's Hidden History	The Land Trust	Dover District Council	This project involves unlocking the heritage and community value of Fort Burgoyne built in the 1860s. It was one of the Palmerston Forts built across the Southern coast of Britain to defend against invasion. The polygonal system, on which	Feasibility £48,400	Coastal Revival Fund £48,400	31/03/2016	Planning consent, Scheduled Monument Consent and potentially European Protected Species

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Restoration of an historic Palmerston Fort and opening as a heritage and community attraction		Guston Parish Council HCA English Heritage Historic England Natural England Palmerston Fort Society	the building is built, was used to defend and watch from the highest strategic point in Dover. The project involves: 1. Feasibility works, including condition and measured building surveys, and building record, to inform a major restoration project 2. The wider project will be delivered in phases and will include the repair and conservation of the Fort and surrounding landscape 3. Development of interpretation materials and education/learning opportunities relating to the history of the building and its role in Dover's military past 4. Development of appropriate mixed-use in parts of the building that may include: space for learning outside the classroom; flexible events venue; office/retail space 5. Restoration and management of priority habitats for the benefits of biodiversity 6. New and improved access and visitor infrastructure	Project cost c. £10m	£4m HCA endowment capital grant	2017-2022	licence required as part of delivering final economic use of the Fort
Mote's Bulwark (Dover Castle) Conservation and re-presentation of shoreline defences	English Heritage	Historic England Dover Society Friends of Dover Castle	Mote's Bulwark was originally conceived in 1539 to provide artillery defence of the east end of Dover harbour on the orders of Henry VIII. The project will seek to conserve and restore this heritage and open it to the public so it can make a positive contribution to the area's visitor economy. The project will involve: 1. Making the site safe for regular visitor access and providing interpretation which reveals the story of the site and its historical significance 2. Clearing vegetation from standing structures and tree surgery, consolidating masonry, provision of level surfaces, handrails and safety barriers 3. Historical and archaeological research and supervision 4. Volunteer and public engagement	£150,000	EH in principle support to fund feasibility study	Feasibility 2016/2017 Delivery 2017/2018	Land ownership Planning consent, Scheduled Ancient Monument Access (proximity to A20)
Cruise Terminal 1 - A Place of Being Renovation of former railway buildings to provide retail space for new business to create a themed Britishness offer	Port of Dover		This project aims to deliver a multi-layered destination that will focus on a range of seasonal events and activities, temporary and permanent retail space, creating an international cultural destination rooted in celebration of Britishness, and a welcoming arrival gateway. The project will involve: 1. Developing new retail space by bringing former railway buildings back into economic use to create a Covent Garden / pop-up (i.e. changeable with opportunities for local businesses) style market area. 2. Working with, and supporting local businesses to promote Kent produced and manufactured products, creating a sense of Britishness to appeal to international cruise passengers and tourists as well as the general public. 3. Creating new employment, and providing the local community with a new leisure offering featured on seasonal events and activities, e.g. Christmas market and ice rink 4. Improving pedestrian connectivity to and from Cruise Terminal 1 via the Bluebird Heritage Trail, and eventually, via the long term Waterfront Masterplan to the town	£800,000			Planning consent, Grade II listed Access and security (operational port land)
Admiralty Pier Gun Turret Restoration and public access to the historic gun turret on Dover's Admiralty Pier	Port of Dover		This project aims to restore, and open to the public, the historic gun turret on the Admiralty Pier. Built in 1872, this small fort still contains two 16-inch, 81-ton guns, the biggest installed in the UK. It is a scheduled ancient monument and Grade II listed. The project will uncover another of Dover's hidden heritage assets by making the structure water tight, and improving public access.	£800,000			Planning consent, Scheduled Ancient Monument Access and security (operational port land)
The River Dour <i>From Source to Sea; Port and Park</i> Environmental and amenity improvements to the River Dour	River Dour Partnership (Dover Society)	Dover District Council Dover Town Council River Parish Council Temple Ewell Parish Council Environment Agency White Cliffs Country Partnership Port of Dover Dover Big Local Affinity Water Crabble Corn Mill Trust	This project aims to deliver a range of environmental and amenity improvements to the River Dour which runs through the town and out into the sea in Dover Harbour. The key deliverables include: 1. Feasibility study to examine technical assessment of fish passes, de-silting, along with riverside access and property rights, and potential income generation 2. Creation of new fish passes to meet EU water quality standards, along with cameras and a counter to record fish migration 3. Develop former scrap yard at Cherry Tree Avenue to create a riverside park/play area as an attractive amenity for both local people and visitors 4. Develop further Crabble Corn Mill - a working Georgian Water Mill (1812) – as a heritage attraction along with de-silting the mill pond and installing fish pass 5. Revitalise the River walk way along its entire length, including more interpretation. Engaging more volunteers in river maintenance/education 6. Employ a river warden/apprentice, along with other staff costs	Total £500,000 £30,000 £180,000 £100,000 £100,000 £10,000 £80,000		2016-2021 Feasibility 2016-2017	Land ownership (riparian rights) Site acquisition Land remediation (former industrial river-side site) Capacity (funding, volunteers) Ongoing river maintenance
Bronze Age Boat Gallery Refurbishment of gallery and exhibition of the world's oldest known sea-going boat	Dover Museum (Dover District Council)	Dover Bronze Age Boat Trust Dover District Council Dover Town Council Dover Museums & Arts Group	Refurbish and upgrade the Bronze Age Boat Gallery at Dover Museum to incorporate new information on boat's use, replica boat project, and to create new education opportunities to meet National Curriculum on pre-history. The project includes: 1. Computer upgrade, with new server, operating system and three touch screen computers 2. New gallery film to incorporate replica boat project, foreign language versions, and new projection equipment 3. Update graphic displays in-case, Bronze Age hut, and Laboratory area 4. New school resources pack 5. New Bronze Age Boat book for general publication 6. Air conditioning upgrade	Total £86,098 £27,168 £16,780 £2,150 £12,000 £8,000 £20,000		2016-2018	Environmental conditions for Boat preservation
'Chalk Up' Place-making Project Programme of events and activities	Dover Arts Development	Culture Kent Turner	The aim of the 'Chalk Up' project is to deliver a series of arts-led events and activities to promote cultural tourism. These will be intertwined with other projects in the Plan with the aim of engaging the local community, visitors, and	Total £118,600		2017-2021	

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to promote cultural tourism through engagement with the arts.		Contemporary Jasmin Vardimon Company University for the Creative Arts Dover Museums & Arts Group <i>Up On The Downs</i> Landscape Partnership Port of Dover National Trust Kent County Council Dover Big Local Dover District Council Dover Town Council	funders in a shared sense of coastal place and identity. 1. Commissions for emerging artists linked to the heritage projects that are included in the Dover Coastal Community Team's Economic Plan, and a place-making artist's commission on Fishmongers Lane in Dover 2. Develop a place-making website to provide updates on 'Chalk Up' events and activities and to showcase other Dover Coastal Community Team projects 3. Organise a two-day 'Destination Dover' symposium with a programme including expert speakers and a tour of the Team's project sites and local heritage attractions. The event will support the economy with accommodation and hospitality for delegates in local hotels, B&B's and restaurants 4. Develop programme of arts-led events, including artist led themed walks, hosted conversations on topics around place-making through Dover's history, and workshops on interpreting local heritage through drawing				
Ferry Port Heritage Exhibition New exhibition at Dover Transport Museum dedicated to the historical development of Dover as Europe's leading ferry port	Dover Transport Museum	Port of Dover P&O Ferries P&O Heritage Arts Council England Dover Museums & Arts Group Kent County Council Dover District Council Public & private benefactors	The project will deliver new exhibition space at Dover Transport Museum celebrating the historical development of train, car and passenger ferry operations at Dover, now the busiest ferry port in Europe. The museum has what could be the core collection for a regionally significant maritime heritage exhibition but, owing to lack of space, only part of the collection can be displayed. New acquisitions are adding to the pressure. Without investment, there is a risk that this important part of Dover's heritage could be lost. 1. Feasibility study and consultancy support to assist in the preparation of plans for building extension, collection development, options for stakeholder agreements (land ownership), and governance arrangements. 2. Construction of 1,000 sq. ft. of new exhibition space, including the purchase of leased land 3. Improve car parking by exercising an option to purchase a half- acre site of land	Total £480,000 £50,000 £300,000 £130,000		Late 2016 2017/18 End 2019	
Battle of Britain Memorial Trust National Memorial to the Few Improved access and parking at the National Memorial to the Few	Battle of Britain Memorial Trust	Dover District Council Capel-le-Ferne Parish Council	The National Memorial to the Few sits on the clifftop at Capel-Le-Ferne as a lasting memorial to the pilots of the Battle of Britain. The Memorial itself was opened in 1993 and a new £3.5m visitor centre, 'The Wing' was opened in 2015. The site attracted 60,000 visitors in 2015, most arriving by car. With the recent expansion of the site to include a visitor centre and 'The Scramble' educational experience there is a need to improve vehicular access and parking. It is proposed to provide a new access road on the site, along with an additional 92 parking spaces using a Gridforce system so as to retain the grass/natural appearance rather than tarmac.	£600,000			Planning consent AONB
'Project CHISEL' – Coastal Heritage Investing in Skills, Education & Learning A framework and training hub for the development of skills to support the delivery of heritage projects	Dover District Council	Fort Burgoyne English Heritage East Kent College Canterbury Cathedral	The project seeks to develop specialist construction and preservation skills to support the development of heritage regeneration projects designed to bring historic buildings and landscapes back into use and to support the development of the tourism economy. It will include: 1. Establishing a Heritage Skills Hub to provide a centre of excellence for heritage construction and preservation skills, alongside on-the-job training at key heritage sites including Fort Burgoyne, Dover Castle, Deal Castle, Walmer Castle, Kearsney Parks, Canterbury Cathedral, etc. 2. Developing a pilot scheme with the English Heritage South East region to develop skills for the construction, conservation, repair, maintenance and upgrade of historic properties in the South East 3. Creating a nationally recognised apprenticeship framework for heritage construction skills with clearly defined training pathways			2019-2021	Lack of national framework for heritage skills Competition from commercial building trades Sourcing suitably qualified/experienced tutors Supervision of apprentices on heritage sites
Connected Clusters A range of cultural, heritage and community projects focused on sustainability	The Bay Trust		Projects include: 1. A low carbon, rural and natural heritage skills centre and incubation hub giving accredited training and start-up business support in a newly completed straw bale building in St Margaret's Bay. This is a first phase of a wider ERDF Project for London & Coastal partners. Targets: 3 tech business start-ups; 6 jobs; 6 training placements. 2. MyGarden - a volunteer and training project to restore local patches of land, increase community cohesion, volunteering and improving pathways to employment. Targets: 4 regenerated sites, 25 beneficiaries per annum, 25 volunteers per annum. 3. John Muir Environment Awards - widening a successful small pilot funded by DDC and linking this to our Steps Bank volunteer and training placements for rural and natural heritage, which continues and extends a pilot project funded by Up on the Downs to a wider beneficiary cohort. Targets: 50 level 2/3 beneficiaries, 25 volunteers, plus support for environment projects district wide 4. Heritage Extra-ordinaire –Bringing groups of students from France, Belgium, Holland & Germany to stay at residential centres and visiting local projects and heritage attractions. Targets: 15 visiting groups in the first year; create 3 jobs; 1 apprenticeship; 1 trainee placement. 5. Pathway to the Big Bang & Back - creating the Kronos project - a regionally significant sculptural work made up of 24 Cornish granite standing stones to demonstrate pivotal epochs in time from the Big Bang to the present day. The sculptural piece will provide a start and end for an interactive pathway.	Total £1.5m	£180,000 £100,000 pa revenue contracts £120,000 revenue from Heritage Extra-ordinaire	2017-2021	